# BEFORE THE PUBLIC SERVICE COMMISSION OF SOUTH CAROLINA

#### Docket No. 2008-325-C

In Re: Application of Time Warner Cable Information
Services (South Carolina) LLC, d/b/a Time
Warner Cable to Amend its Certificate of Public
Convenience and Necessity to Provide
Telephone Services in the Service Area of
Farmers Telephone Cooperative, Inc. and for
Alternative Regulation

)

# **PUBLIC VERSION**

TESTIMONY OF CHARLENE KEYS

ON BEHALF OF

TIME WARNER CABLE INFORMATION SERVICES (SOUTH CAROLINA), LLC

- 1 Q. PLEASE STATE YOUR NAME, TITLE, AND BUSINESS ADDRESS FOR THE
- 2 RECORD.
- 3 A. My name is Charlene Keys and I am Vice President and General Manager of Time Warner
- 4 Cable's Columbia and Hilton Head Markets. My business address is 3347 Platt Springs
- 5 Road, West Columbia, South Carolina 29170. My telephone number is (803) 744-5497 and
- 6 my email address is <u>Charlene.Keys@TWCable.com</u>.
- 7 Q. WHAT ARE YOUR JOB RESPONSIBILITIES?
- 8 A. I oversee business operations, construction, technical operations, quality assurance and
- 9 service delivery for Time Warner Cable's Voice, Video and Data lines of business.
- 10 Q. PLEASE GIVE A BRIEF DESCRIPTION OF YOUR BACKGROUND AND
- 11 EXPERIENCE.
- 12 A. I joined Time Warner Cable in 2004 as Vice President and General Manager of Voice. I was
- 13 responsible for leading the launch and management of the South Carolina division's
- residential voice service. I have also held senior management positions at KMC Telecom;
- MCI WorldCom, Inc.; Sprint Corporation and Civature Consulting. While serving as
- General Manager, Network Operations at Ameritech Corporation in Chicago, I was selected
- and successfully completed an executive exchange program with Deutche Telecom in Bonn
- and Berlin, Germany. I recently graduated from the Betsy Magness Leadership Institute,
- 19 Women in Cable Telecommunications' flagship executive development program. I am an
- 20 Executive Board member of Midlands Technical College Foundation Board, and the
- Columbia Chamber of Commerce. I am a Board Member of the Columbia Urban League
- and the Carolinas Chapter of Women in Cable Telecommunications. I recently received the
- Lincoln C. Jenkins, Jr. Award which recognized me as a trailblazer in promoting equal

- opportunity and social justice during the Columbia Urban League's 41<sup>st</sup> Annual Equal
- 2 Opportunity Day Dinner. I have a Master's Degree in Business Administration from Mercer
- 3 University in Atlanta and a Bachelor's Degree in Business from the University of the State
- 4 of New York.
- 5 Q. ARE YOU FAMILIAR WITH THE APPLICATION TIME WARNER CABLE
- 6 INFORMATION SERVICES (SOUTH CAROLINA), LLC SUBMITTED TO THIS
- 7 COMMISSION?
- 8 A. Yes.
- 9 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?
- 10 A. The purpose of my testimony is to present evidence concerning our South Carolina
- operations and our proposal to expand services to include Farmers' service area.
- 12 Q. PLEASE DESCRIBE THE COMPANY'S SOUTH CAROLINA OPERATIONS.
- 13 A. We currently provide Digital Phone service in the service areas of Verizon, AT&T,
- Windstream, Hargray Telephone, Bluffton Telephone, and Horry Telephone Cooperative.
- We have approximately 1400 employees and 25 work locations in South Carolina.
- 16 Q. DESCRIBE THE FACILITIES USED TO PROVIDE VOICE SERVICES IN SOUTH
- 17 CAROLINA.
- 18 A. Time Warner Cable owns and manages cable systems serving approximately 14.6 million
- customers in 33 states. We offer Digital Phone service over the same Time Warner Cable
- system facilities that are used to provide video and high-speed data services. We transmit
- signals using a laser-fed fiber optic cable from origination points known as "headends" and
- 22 "hubs" to a group of distribution "nodes." Coaxial cable is used to deliver the signals from
- the individual nodes to the homes and businesses they serve. Our Digital Phone customers

use a voice enabled cable modem that connects to the cable in the customer's home or business. Our system allows the delivery of two-way video and broadband transmissions, which is essential to providing advanced video services, Road Runner high-speed data service and Digital Phone. Sprint Communications Corporation assists TWCIS in providing the Digital Phone service by routing voice traffic to and from destinations outside of our network using the public switched telephone network. Sprint also assists in delivering E911 service, porting telephone numbers, and delivering long distance traffic.

## 8 Q. DOES TWICS USE THE PUBLIC INTERNET TO TRANSPORT CALLS?

- No. Unlike Internet phone providers such as Vonage, we do not use the public Internet to transport calls. "Internet protocol" describes the technology being used which digitizes information. The voice enabled cable modem converts the Digital Phone customer's voice from his telephone into Internet protocol packets that are sent onto the Time Warner Cable network. If the person being called is also a Time Warner Cable Digital Phone customer in South Carolina, then the call would be transported entirely in Internet protocol format, and the voice signals would be received by the receiving party's voice enabled modem. If the person being called is not a Time Warner Cable Digital Phone customer in South Carolina, then the Internet protocol voice packets would be routed to a media gateway device that \would convert the Internet protocol packets to traditional circuit switched voice signals and route the call to Sprint and, ultimately, to its final destination.
- 20 Q. PLEASE DISCUSS THE GROWTH OF THE DIGITAL PHONE MARKET.
- A. As of September 30, 2008, we had 3.6 million Digital Phone customers nationwide. Our Digital Phone service is growing rapidly in South Carolina. \*\*\*\*BEGIN
  - CONFIDENTIAL\*\*\*\*

A.

)	****END CONFIDENTIAL****

1

#### 3 Q. HOW DOES TWCIS MARKET ITS SERVICES?

- 4 A. TWCIS markets its Digital Phone services using direct mail and email campaigns to our current customers. We also advertise using local television commercials, newspaper advertising, and radio commercials.
- 7 Q. DOES TWCIS TARGET A PARTICULAR MARKET?
- A. Time Warner Cable traditionally focused on residential customers so initially our focus was
  on residential Digital Phone customers. In 2007 we launched a commercial Digital Phone
  service known as Business Class Phone. Business Class Phone service is geared to small and
  medium-sized businesses. We have been offering video and high-speed data to businesses
  for over ten years so this commercial Digital Phone service allows us to offer a bundle of
  video, high-speed data, and voice services.
- 14 Q. TELL US WHY IT IS IMPORTANT TO BE ABLE TO BUNDLE SERVICES.
- 15 A. In addition to selling our services separately, we focus on marketing differentiated packages
  16 of multiple services and features, or "bundles" for a single price. Increasingly, our customers
  17 subscribe to two or three of our services. As of the end of 2007, 48% of Time Warner
  18 Cable's customers subscribed to two or more of our primary services. Those subscribing to a
  19 bundle receive a discount from the price of buying each service separately and have the
  20 convenience of a single monthly bill. The following table illustrates the growth in customers
  21 subscribing to bundled offerings over the last three years:

December 31,

2		2007	2006	2005
3			(in thousands)	
4	TWC customers with 2 primary services (video, HSD, voice)	4,703	4,647	3,099
5	TWC customers with 3 primary services (video, HSD, voice)	2,363	1,523	760

6

8

9

10

11

12

13

14

15

16

17

A.

## 7 Q. WHAT OTHER BENEFITS DOES BUNDLING PROVIDE TO CUSTOMERS?

We are also developing features that operate across two or more of our services or crossplatform features. For example, we are beginning to offer Caller ID on TV feature that
displays an incoming call on the customer's television set at no extra charge. We are now
working on other cross-platform features such as "PhotoShowTV" which gives digital video
subscribers who subscribe to our Road Runner service the ability to create and share their
personal photo shows and videos with other Time Warner Cable video subscribers. We are
also developing remote DVR management which would allow customers who subscribe to
our DVR service to use the Internet to program their DVRs, and a residential phone web
portal which allows subscribers to use the Internet to modify Digital Phone features, make
payments and listen to voicemail.

#### 18 Q. DESCRIBE TWCIS MARKETING STRATEGY.

- Our marketing primarily focuses on bundles of video, high-speed data, and voice services offered in differentiated but easy to understand packages. It is essential in today's marketplace to be able to bundle service offerings to compete against bundled service offerings from our competitors.
- 23 Q. DOES FARMERS OFFER BUNDLED SERVICE OFFERINGS?
- A. Yes, according to the Farmers' website both Farmers and its affiliate FTC Diversified Services, Inc. currently offer bundles of local, long distance and DSL services. See Exhibit

1 CK-1. Both Farmers and FTC Diversified Services, Inc. have recently been granted State-2 Issued Certificates of Franchise Authority by the South Carolina Secretary of State to 3 provide video service in the following areas:

FARMERS	FTC
Andrews	Bishopville
Coward	Kingstree
Greeleyville	Lake City
Lane	Manning
Lynchburg	Olanta
Mayesville	Summerton
Paxville	Sumter
Pinewood	Clarendon County
Scranton	Florence County
Sumter	Georgetown County
Turbeville	Lee County
Clarendon County	Sumter County
Florence County	Williamsburg County
Georgetown County	
Lee County	
Sumter County	
Williamsburg County	

## 4 Q. DOES TWICS CURRENTLY OFFER SERVICES IN ANY OF THESE AREAS?

- Yes. We provide voice service in these areas where we are currently authorized to provide service. We would be able to offer bundled service offerings that would include voice services in many of these towns and portions of the counties currently in Farmers' service territory. We are currently providing cable service to\*\*\*\*BEGIN CONFIDENTIAL

  \*\*\*\* END CONFIDENTIAL homes in the Farmers' service territory. We are at a competitive disadvantage in those areas where we cannot offer to bundle voice services with our other service offerings.
- 12 Q. PLEASE TELL US ABOUT THE SERVICES TWCIS PROPOSES TO OFFER?
- 13 A. We would be offering the same facilities based Internet protocol based voice services and

intrastate telecommunications services currently offered in the areas in which TWCIS is certificated in South Carolina. These services include Digital Phone interconnected VoIP services to retail residential customers, Business Class Phone interconnected VoIP services to retail business customers, and high capacity private line, point to point transmission/telecommunications services to wholesale and retail business customers. We would offer these services pursuant to the South Carolina Tariff No. 1 currently on file at the Commission.

- 8 Q. DOES THIS CONCLUDE YOUR TESTIMONY?
- 9 A. Yes it does.

# Charlene Keys Testimony

#### Exhibit CK-1



